

2015 Consolidated Plan Objectives

Objective #	Specific Objectives	Sources of Funds	Performance Indicators	Outcome/ Objective
Rental Housing				
1	Assist households to secure housing through affordable rental development ~ Someone at 50% LMI or less can afford to rent a 2-bedroom apartment or smaller. ~ Someone at 30% LMI or less, generally cannot afford any housing options in Duluth. ~ 62% of survey respondents that rent paid over 30% of their income towards housing.	CDBG/HOME	Housing Units	DH-2
2	Improve energy efficiency of multi-family rental units ~ Over 65% of Duluth's housing stock is over 50 years old.	CDBG/HOME	Housing Units	DH-2
3	Provide Tenant Based Rental Assistance to targeted homeless families and singles identified through a Coordinated Access Process approved by the City. Target and prioritize participation through the coordinated assessment process.	HOME	Households	DH-2
4	Rehab multi-family units to meet Healthy Home standards. 71% of Duluth housing units contain lead-paint hazards. ~ On a scale of 1 - 5, 44% of renters rated their unit's interior condition at 3 or less. ~ On a scale of 1 - 5, 48% of renters rated their unit's exterior condition at 3 or less.	CDBG/HOME/LBP	Housing Units	DH-2
Owner Housing				
5	Assist families to become homeowners by addressing value and/or affordability gap(s), and by increasing the supply of quality affordable single family homes. ~ 55% of renters responded to the Community Survey that they were interested in owning their own homes. ~ Households at 80% LMI are able to afford monthly housing payments for average 2 & 3 bedroom homes.	HOME/CDBG	Housing Units/ Households	DH-1
6	Improve energy efficiency of single family housing units ~ Over 65% of Duluth's homes are over 50 years old. ~ 241 Community Survey respondents said their home needed energy upgrades--119 need furnace or water heater) ~ 120 respondents said they would like an energy audit of their home. ~ 208 respondents said they could afford a rehab loan of \$100/month or more.	CDBG/HOME	Housing Units	DH-2
7	Rehab single family units to meet Healthy Home standards. ~ Over 65% of Duluth's homes are over 50 years old. ~ 208 respondents said they could afford a rehab loan of \$100/month or more.	CDBG/HOME/LBP	Housing Units	DH-2
Community Development-Infrastructure				
8	Assist LMI homeowners with street improvement assessments ~ New street fee and repair policy. Will the number/amount of assessments increase/decrease?	CDBG	Households	DH-2
9	Improve sidewalks accessibility with mid-block and corner pedestrian ramps	CDBG	Facilities	SL-1

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Second highest requested neighborhood improvement from the Community Survey.				
Community Development- Public Facilities				
10	Assist neighborhood facilities that provide vital services with accessibility improvements and/or repairs due to flood damage.	CDBG	Facilities	SL-3
~ Key Takeaways identified repair flood damaged recreational facilities and vital neighborhood facilities as priorities.				
Public Services				
11	Support programs that fulfill basic needs (food and shelter) for people who are low-income and/or homeless.	CDBG/ESG	People	SL-1
12	Promote crime awareness and prevention programs in Target Area neighborhoods	CDBG	People	SL-3
13	Support programs that provide transportation assistance through passes or access to vehicles for employment	CDBG	People	EO-1
14	Support health and dental care services for Duluth residents who are uninsured.	CDBG	People	SL-1
~ Affordable Care Act has greatly expanded access to health and dental care and health insurance.				
15	Support summer and after school youth development programs that provide positive role models and learning skills	CDBG	People	SL-1
Youth 'food' programs categorized under the 'basic need' objective.				
16	Support programs that help abused and neglected youth who are homeless or at-risk of homelessness become stably housed.	CDBG/ESG	People	SL-1
Success defined through accomplishment benchmarks such as, attending school, obtaining GED, obtaining job skills, obtaining employment, attend college, accessing housing (if homeless), etc.				
30	Provide tenant/landlord mediation services to prevent evictions	CDBG	People	DH-1
~ Number one service need identified at the 2014 Homeless Summit.				
~ Public Hearing comment included the need for these services.				

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Economic Development				
17a	Support Duluth at Work initiatives that assist participants to access living wage jobs through local businesses.	CDBG	Jobs	EO-1
17b	Support Duluth at Work initiatives that help low-income people gain work skills, jobs and employment history that results in increased income and overall stability.	CDBG	Jobs	EO-1
	~ Computer skills, technical training and resume writing were top three employment training needs identified in the Community Survey.			
	~ 86% of Community Survey respondents reported to be unemployed and without a high school diploma or GED.			
	~ The primary obstacles to employment reported by Community Survey respondents were disability or health issues (34%) and lack of training and education (14%).			
18	Provide training and technical assistance to businesses to increase assets and create jobs	CDBG	Businesses	EO-1
	~ Potentially something that could be promoted among minority populations in Duluth.			
	~ Looking at measuring LMI hires, as well as, LMI business owners.			
Neighborhood Revitalization/Other				
19	Planning & Administration of Federal programs	CDBG/ESG/HOME		
20	Address vacant, substandard properties that may or may not be suitable for rehab	CDBG/DEDA	Housing Units	DH-1
	~ Currently there are 160 properties on the blight list.			
	~ 42% of survey respondents considered blighted housing an issue in their neighborhood.			
	~ Over 65% of Duluth's homes are over 50 years old.			
21	Acquire blighted properties and lots for demolition and redevelopment activities.	CDBG/DEDA	Housing Units	DH-1

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Homelessness				
22	Support the implementation and operation of coordinated access entry sites for families, youth and singles.	CDBG/ESG	Housing Units	DH-1
	~ Model based on HUD and U.S. Interagency Council on Homelessness best practices.			
	~ Rapid re-housing activities processed through the coordinated access entry sites with referral agencies.			
	~ Assist households at-risk of homelessness to become stably housed.			
23	Support housing stabilization initiatives for homeless populations with special needs.	CDBG/ESG	Persons	DH-1
24	Support the operation of emergency shelter facilities that help homeless families, youth and individuals rapidly access housing and become stably housed.	CDBG/ESG	Persons	DH-1
25	Provide shelter and stabilization services for women and children experiencing domestic violence and/or sex trafficking	ESG	People	DH-1
26	Provide transitional housing and services for persons who are homeless to become stabilized.	CDBG/ESG	People	SL-1
	Transition activity to shelter/rapid re-housing through coordinated access process.			
27	Support permanent supportive housing that helps the homeless increase their housing stability.	CDBG	Units	DH-1
	Activity is primary focus of CoC funding and State Dept. Human Service is increasing resources for Permanent Supportive Housing.			
28	Create additional permanent supportive housing units for chronically homeless or persons with special needs.	HOME	Units	DH-1
	Support development of multi-unit permanent supportive housing projects.			

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29	Support creation or renovation of shelter facility for homeless youth.	CDBG/HOME	Facilities	SL-3